

**Letter of Recommendation**

**NOTE:** **To be filled in by the referee which can be directly emailed to us on: admissions@gim.ac.in**

Name of applicant: \_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

Based on your experience, how does the applicant compare in the following areas with his peers?

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
|  | Truly Exceptional Top 2% | Excellent Top 10% | Very Good Top 25 % | Good Middle 50% | Below Average Lower 25% | Unable to Judge |
| Initiative |  |  |  |  |  |  |
| Flexibility |  |  |  |  |  |  |
| Maturity compared to peers |  |  |  |  |  |  |
| Oral communication skills |  |  |  |  |  |  |
| Written communication skills |  |  |  |  |  |  |
| Ability to work with others |  |  |  |  |  |  |
| Ability to accept constructive feedback and learn from it |  |  |  |  |  |  |
| Ability to understand others’ viewpoints |  |  |  |  |  |  |
| Project Management Skills |  |  |  |  |  |  |
| Leadership |  |  |  |  |  |  |

How long have you known the applicant and in what capacity?

Name:\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

Address:\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

Title:\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_Affiliation\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

**Please fill out the following information and/or write a letter of recommendation.**

Please describe the particular talents, strengths and weaknesses of the applicant. If you have worked with the applicant on any sort of special project, please give and evaluation of his/her performance. Please indicate any favorable or unfavorable indications of individual (or team) research potential and the ability of the applicant to do work independently. Please include any additional information that you believe is relevant.



**Letter of Recommendation**

**NOTE:** **To be filled in by the referee which can be directly emailed to us on: admissions@gim.ac.in**

Name of applicant: \_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

Based on your experience, how does the applicant compare in the following areas with his peers?

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
|  | Truly Exceptional Top 2% | Excellent Top 10% | Very Good Top 25 % | Good Middle 50% | Below Average Lower 25% | Unable to Judge |
| Initiative |  |  |  |  |  |  |
| Flexibility |  |  |  |  |  |  |
| Maturity compared to peers |  |  |  |  |  |  |
| Oral communication skills |  |  |  |  |  |  |
| Written communication skills |  |  |  |  |  |  |
| Ability to work with others |  |  |  |  |  |  |
| Ability to accept constructive feedback and learn from it |  |  |  |  |  |  |
| Ability to understand others’ viewpoints |  |  |  |  |  |  |
| Project Management Skills |  |  |  |  |  |  |
| Leadership |  |  |  |  |  |  |

How long have you known the applicant and in what capacity?

Name:\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

Address:\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

Title:\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_Affiliation\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

**Please fill out the following information and/or write a letter of recommendation.**

Please describe the particular talents, strengths and weaknesses of the applicant. If you have worked with the applicant on any sort of special project, please give and evaluation of his/her performance. Please indicate any favorable or unfavorable indications of individual (or team) research potential and the ability of the applicant to do work independently. Please include any additional information that you believe is relevant.